| Service | Description | Budget Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2015-16 Budget Change Cumulative (£,000's) | 2016-17 Budget Change Cumulative (£,000's) | 2017-18 Budget Change Cumulative ( $£, 000$ 's) | 2018-19 Budget Change Cumulative ( $£, 000$ 's) |
| Family Services | More home support for disabled children with less residential and foster care placements | (260) | (260) | (260) | (260) |
| Family Services | Use Haven for specialist residential support and also home support | (125) | (125) | (125) | (125) |
| Family Services | More in house foster carers recruited so that less independent fostering placements needed | (250) | (250) | (250) | (250) |
| Family Services | Increase the number of children placed with relatives | (70) | (70) | (70) | (70) |
| Family Services | Increased recruitment of permanent carers so that carers are available immediately when children need them and therefore spend less time in care | (125) | (125) | (125) | (125) |
| Family Services | Better support to foster carers to reduce residential need | (250) | (250) | (250) | (250) |
| Family Services | Increase the number of Housing Benefit claims and therefore reduce costs for young people leaving care | (100) | (100) | (100) | (100) |
| Family Services | Seek to draw in funding for specific expenditure - on children's education and on families with attendance and employment issues | (400) | (400) | (400) | (400) |
| Family Services | Reduce back office staffing | (60) | (60) | (60) | (60) |
| Family Services | Reduce Looked After Children (LAC) service staffing in line with the reduction in Looked after children numbers. | (300) | (300) | (300) | (300) |
| Family Services | Reduced need for security when the service moves to a building where it is already provided. | (30) | (30) | (30) | (30) |
| Family Services | Legal expenditure reduced as care proceedings length reduces | (110) | (110) | (110) | (110) |
| Family Services | Staffing - Reduction in locality team staff costs through Early Help review. | (200) | (400) | (600) | (600) |
| Family Services | New support service to families where children have been removed will reduce the number of new care proceedings needed. | (60) | (60) | (60) | (60) |
| Family Services | Entry to Care - reduce young people entering care by 5 per annum | (100) | (200) | (200) | (200) |


| Education | School Standards - Increase buyback charges to part-fund lead advisers and provide additional Dedicated Schools Grant funding to support the delivery of statutory duties to maintain high standards and intervene where necessary | (150) | (150) | (200) | (200) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Education | Education Data Team - Increase buyback charges to part-fund an education data officer | 0 | (20) | (20) | (20) |
| Finance | Finance reorganisation | (250) | (250) | (250) | (250) |
| Commissioning | School catering - Review funding arrangements for school meals to respond to changes in statutory responsibilities for schools and Local Authorities | (347) | (347) | (347) | (347) |
| Commissioning | Children's Centres - Re-commission as part of wider early intervention strategy with Public Health investment in Early Years priorities | (368) | (368) | (368) | (368) |
| Commissioning | Children's Centres - spot purchasing | (36) | (36) | (36) | (36) |
| Commissioning | Commissioning staff reduction | (140) | (194) | (211) | (211) |
| Commissioning | Speech \& language - Renegotiation of contract terms to improve value for money and joint commissioning with Clinical Commissioning Groups (CCG). | 0 | (30) | (30) | (30) |
| Safeguarding \& LSCB | Safeguarding \& Local Safeguarding Children Board (LSCB) service configuration and rationalisation. | (121) | (121) | (121) | (121) |
| Corporate Finance | Grant realignment | (219) | (219) | (219) | (219) |
|  | Total Efficiencies | $(4,071)$ | $(4,475)$ | $(4,742)$ | $(4,742)$ |
| Family Services | No Recourse to Public Funds | 200 | 200 | 200 | 200 |
| Family Services | Remand to LAC increase | 200 | 200 | 200 | 200 |
| Family Services | Southwark Judgement | 375 | 375 | 375 | 375 |
| Family Services | 21+ Increase in Education | 70 | 70 | 70 | 70 |
| Family Services | Staying Put | 71 | 71 | 71 | 71 |
| Family Services | Consequential Costs of Staying Put Arrangements | 25 | 25 | 25 | 25 |
| Family Services | 18+ CWD not meeting ASC criteria | 80 | 80 | 80 | 80 |
| Family Services | Increasing Adoption Arrangements | 117 | 117 | 117 | 117 |
| Family Services | Increasing Special Guarding Arrangements | 254 | 254 | 254 | 254 |
|  | Growth totalled | 1,392 | 1,392 | 1,392 | 1,392 |

